



November 12, 2021

**Submitted with Application**

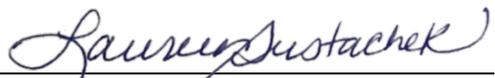
City of Scottsdale  
Planning & Development Services Department  
7447 East Indian School Road, Suite 105  
Scottsdale, Arizona 85251

**Re: Letter of Authorization – SWC of Scottsdale & Osborn**

To Whom It May Concern:

This letter authorizes the firms and companies of Aspirant Development/ The Empire Group of Companies, Berry Riddell, Gensler, Doug Syndor Architect & Associates, Sustainability Engineering Group, Lokahi, and Technical Solutions to represent and act on behalf of **N and D Restaurants Inc.** in connection with the Rezoning and Development Review Board applications and related City matters for property located at the southwest corner of Scottsdale and Osborn Roads in the City of Scottsdale, Maricopa County, Arizona.

**N and D Restaurants Inc.**

By: 

Laureen Sustachek

Its: Vice President, Asset Management and  
Facilities



